

JEFFREY P. LAMARAND
Mayor

MARY ANN RILLEY
City Clerk

WAYNE F. AVERY
Treasurer

City of Taylor

Office of the Mayor

23555 GODDARD ROAD
TAYLOR, MICHIGAN 48180

PHONE: (734) 374-1449 - FAX: (734) 374-1421
moffice@ci.taylor.mi.us

CITY COUNCIL

CHERYL BURKE
Chairwoman

JILL BRANDANA
Chairwoman Pro-Tem

JOHN E. DELO
JACKLYN MOLNER
RICK SOLLARS
DENNIS E. STAPLETON
SUZANNE L. WEYCKER

April 1, 2011

Chairwoman Burke and Honorable Council:

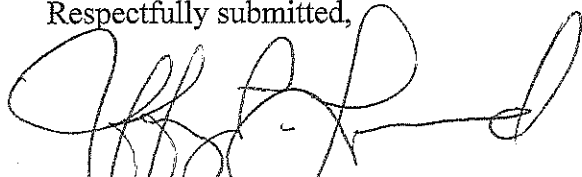
In accordance with Chapter 5, Section 5.3 (h) of the Charter for the City Of Taylor, I am presenting to you the proposed budget for the 2011/2012 fiscal year on this first day of April, 2011.

The proposal you have before you paints the stark reality of dramatic reductions in revenue, coupled with multiple years of dependence on one-time revenue sources without the necessary reductions in costs. This continual practice of operating the city with a structural deficit has culminated into a very challenging approach to the budget process; and the execution of this budget will require very difficult decisions.

In order to meet these challenges and continue to provide the quality services the Taylor community has become accustomed to, my administrative team and I have begun the necessary process of restructuring and re-organizing city services to find the most efficient means possible. The planning is being expedited due to the reality of our fiscal challenges, but these plans will enable us to continue to provide many quality services to our citizens, businesses, and taxpayers. Many services of the city will be consolidated to better utilize the reduced resources, and we continue to seek other governmental partnerships in order to maximize cost savings.

Also, please be advised, this budget takes into account many hypothetical scenarios, that, if not realized, will require even further reductions. I look forward to working with each of you to provide the best possible services for our community.

Respectfully submitted,



Jeffrey P. Lamarand, Mayor

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PHONE: (734) 287-6550 (Menu) - FAX: (734) 374-1343
www.cityoftaylor.com

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April 1, 2011

Mayor Jeffrey P. Lamarand,

In accordance with the City charter, section 5.3(h), I herein offer the proposed budget for the 2011/2012 fiscal year.

Respectfully submitted,



Dean M. Philo
Director of Treasury, Budget & Finance

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City of Taylor
FYE 2012 Budget Recap

1 Special Revenue Funds have been established for Act 179 Levy and Taylor Building Authority Levy and related activity

See reductions to General Fund tax revenue, charges for services, and various departmental expenditures

2 Fringe benefit costs have been allocated to the various operating departments where possible

See reduced Fringe Benefits department and increased departmental expenditures
Costs are allocated based on the payroll for that department
Retiree costs and compensated absences left in Fringe Benefits department

3 The General Fund has to pay part of the 2005 BRDA (Island Lakes) debt service earlier than expected

\$250,000 budgeted to be paid from General Fund in FYE 2012
Letter of Credit \$1,500,000 from developer has been used

4 Compensated absences are not fully funded

Reasonably estimated for FYE 2011, but only \$400,000 budgeted for FYE 2012
Substantial unbudgeted balance of liability will still exist without concessions

5 Taxable values are down another 12%

Headlee affected tax levies are down; P & F millage rate is increased

6 State Revenue Sharing is reduced; estimate of \$4,550,000 included in FYE 2012 budget

Population reduction primarily affects Constitutional portion; estimated \$4,000,000
Statutory portion is reduced and now entirely incentive based; maximum \$1,650,000
Transparency & Accountability
Collaboration & Consolidation
Compensation Best Practices
Estimated amount budgeted for FYE 2012: \$550,000

7 Local 1128 and 1917 personal service costs reduced 20% reflecting a potential proposal for a 32 hour work week.

8 Personnel reductions from attrition and layoffs:

Police
Fire
1128
1917
Court
Reductions will require severe contractual concessions
Various special pays are presumed to be eliminated
Unemployment budgeted for \$500,000

9 Fire ALS revenue is still included despite reduced staffing of TFD \$1,500,000

10 Central Purchasing and Customer Assistance Departments will optimize efficiency

11 Sale of FIA Building for \$2.5 million is included in FYE 2011.

12 Recreation Center and Senior Center reductions

Rec Center reduced hours M-F now; closed after 7/1/11
Senior Center hours reduced to M-F 10 a.m. - 3 p.m.

13 Retirements and concessions may save jobs

Compensation "best practices" promoted by Governor

14 Fund Balance leftover at 6/30/12 is assumed to be minimal

City of Taylor, Michigan

Proposed Budget

Fiscal Year 2011/2012

Submitted: April 1, 2011

City of Taylor, Michigan

Proposed Budget for Fiscal Year 2011-2012

Fund #	Consolidated Summary of Proposed Appropriations	
101	General Fund	\$ 40,644,070
202	Major Street Fund	2,644,240
203	Local Street Fund	2,106,000
211	Taylor Building Authority Fund	3,240,000
226	Act 179 Fund	4,968,000
246	1996 Voter Approved Levy Fund	1,683,000
249	Building Department Fund	1,025,900
250	State Forfeiture Fund	201,000
251	DARE/GREAT Fund	5,000
253	Treasury Federal Forfeiture Fund	60,500
254	Justice Federal Forfeiture Fund	200,000
255	State OWI Fund	2,100
275	Neighborhood Stabilization Program (NSP)	712,600
276	EECBG Fund	-
495	Tax Increment Finance Authority	5,230,000
496	Brownfield Redevelopment Authority	634,080
497	Downtown Development Authority	501,250
498	Local Development Finance Authority	71,000
584	Golf Course Fund	4,262,100
590	Sewage Disposal System Fund	11,935,500
591	Water Supply System Fund	8,561,810
595	Ecorse Creek User Charge Fund	542,500

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Informational Note:

Capital projects planned or approved have been budgeted in the appropriate fund as currently estimated. The Community Development Block Grant Fund (a grant-based Special Revenue Fund) and Taylor Cares are approved by the City at a different time of the year, and are not included in the proposed budget for approval at this time. Included in this proposed budget is a summary of debt service requirements for the fiscal year as currently outstanding.

CITY OF TAYLOR

	2009-10 ACTUAL	2010-11 PROJECTED	PROPOSED 2011-12 BUDGET
101 GENERAL FUND BUDGET SUMMARY			
REVENUE			
Property Tax & Related	\$ 31,477,174	\$ 29,704,695	\$ 21,305,000
Licenses & Permits	1,075,179	1,092,000	1,069,500
Federal Grants	616,223	511,000	238,000
State Grants	450,441	304,000	302,000
State Shared Revenue	6,708,971	6,437,000	4,550,000
Charges to Other Funds	6,489,203	5,133,325	4,638,250
Charges for Services	2,808,667	2,893,500	2,187,550
Fines & Forfeits	3,320,518	3,889,200	3,778,600
Interest & Rents	798,216	763,375	433,050
Other Revenue	1,198,093	3,498,950	843,800
Municipal Purchase Contract	-	3,132,000	-
Total	<u>\$ 54,942,685</u>	<u>\$ 57,359,045</u>	<u>\$ 39,345,750</u>
EXPENDITURES			
General Government	\$ 7,684,882	\$ 7,184,700	\$ 7,672,300
Public Safety	20,781,569	20,457,452	17,743,200
Public Works	13,466,531	16,193,700	4,513,100
Economic & Community Development	531,625	351,450	302,700
Recreational & Cultural	2,873,008	2,333,575	1,782,770
Employee Benefits	13,863,768	14,155,700	8,380,000
Debt Service	2,700	2,700	250,000
Total	<u>\$ 59,204,083</u>	<u>\$ 60,679,277</u>	<u>\$ 40,644,070</u>
Budgeted Net Revenues (Expenditures)	FYE 6/30/12		\$ (1,298,320)
Restricted Fund Balance Transferred to New Funds	FYE 6/30/12		(1,249,296)
Current Est Operating Surplus (Deficit)	FYE 6/30/11	\$ (3,320,232)	
Fund Balance	FYE 6/30/10	8,920,496	4,350,968
Projected Fund Balance at End Of Budget Year*		\$ 5,600,264	\$ 3,052,648
*Unrestricted Fund Balance = \$232,648 and Restricted Fund Balance = \$2,820,000			

CITY OF TAYLOR

GENERAL FUND	2009-10 ACTUAL	2010-11 PROJECTED	PROPOSED 2011-12 BUDGET
<u>GENERAL GOVERNMENT</u>			
City Council	\$ 140,237	\$ 135,000	\$ 116,700
23rd District Court	1,973,521	2,154,600	2,223,400
Office of the Mayor	283,587	217,000	241,700
Assessment	329,053	350,000	286,300
Corporation Counsel	400,215	200,000	132,000
City Clerk	381,049	377,300	314,200
Budget & Finance	486,672	440,800	470,900
Human Resources	539,036	577,400	943,200
City Treasurer	371,127	374,700	354,300
Information Technologies	528,102	706,300	562,300
Planning	98,069	117,000	120,800
Risk Management	1,038,811	1,300,000	1,200,000
General Administration	1,115,403	234,600	200,000
Central Purchasing Department	-	-	174,600
Customer Assistance Center	-	-	331,900
	<hr/> 7,684,882	<hr/> 7,184,700	<hr/> 7,672,300
<u>PUBLIC SAFETY</u>			
Police	12,218,298	11,821,792	10,843,900
Fire	7,751,293	7,751,960	6,705,900
Animal Shelter	523,462	535,000	-
Ordinance	288,516	348,700	193,400
	<hr/> 20,781,569	<hr/> 20,457,452	<hr/> 17,743,200
<u>PUBLIC WORKS</u>			
Public Works	5,938,008	9,068,400	1,588,400
Street Lighting	1,469,029	1,532,000	1,600,000
Motor Vehicle Pool	1,078,563	1,005,100	851,900
Utilities	1,046,324	1,100,000	472,800
Building & Grounds-Building Authority	3,934,607	3,488,200	-
	<hr/> 13,466,531	<hr/> 16,193,700	<hr/> 4,513,100
<u>ECONOMIC & COMMUNITY DEVELOPMENT</u>			
Economic Development	336,362	220,550	150,400
Housing/Neighborhood Development	195,263	130,900	152,300
	<hr/> 531,625	<hr/> 351,450	<hr/> 302,700
<u>RECREATIONAL AND CULTURAL</u>			
Department of Senior Services	350,597	214,300	137,320
Parks & Recreation	1,722,287	1,283,175	805,250
Taylor Community Library	800,124	836,100	840,200
	<hr/> 2,873,008	<hr/> 2,333,575	<hr/> 1,782,770

CITY OF TAYLOR

	2009-10 ACTUAL	2010-11 PROJECTED	PROPOSED 2011-12 BUDGET
GENERAL FUND NON-DEPARTMENTAL			
EMPLOYEE FRINGE BENEFITS	\$ 13,863,768	\$ 14,155,700	\$ 8,380,000
DEBT SERVICE	2,700	2,700	250,000
Total	<u>\$ 59,204,083</u>	<u>\$ 60,679,277</u>	<u>\$ 40,644,070</u>

CITY OF TAYLOR

	2009-10 ACTUAL	2010-11 PROJECTED	PROPOSED 2011-12 BUDGET
202 MAJOR STREET FUND			
REVENUE			
ACT 51 Revenue Sharing	\$ 2,695,821	\$ 2,630,000	\$ 2,580,000
Interest Earnings	3,542	1,500	1,500
Operating Transfers In	114,466	-	-
Total	<u>\$ 2,813,829</u>	<u>\$ 2,631,500</u>	<u>\$ 2,581,500</u>
EXPENDITURES			
Routine Maintenance	\$ 127,090	\$ 185,000	\$ 190,000
Traffic Service	379,548	286,240	288,240
Winter Maintenance	146,830	275,000	167,000
City Construction - County Projects	52,077	70,000	160,000
Other Services	250,559	210,000	210,000
Capital Outlay	174,503	150,000	100,000
Debt Service	500	500	500
Operating Transfers Out	1,697,011	1,526,500	1,528,500
Total	<u>\$ 2,828,118</u>	<u>\$ 2,703,240</u>	<u>\$ 2,644,240</u>
Budgeted Net Revenues (Expenditures)	FYE 6/30/12		\$ (62,740)
Current Est Operating Surplus (Deficit)	FYE 6/30/11	\$ (71,740)	
Accumulated Available Unappropriated Surplus From Prior Years	FYE 6/30/10	1,038,147	966,407
Projected Surplus At End Of Budget Year		\$ 966,407	\$ 903,667

CITY OF TAYLOR

	2009-10 ACTUAL	2010-11 PROJECTED	PROPOSED 2011-12 BUDGET
203 LOCAL STREET FUND			
REVENUE			
ACT 51 Revenue Sharing	\$ 949,285	\$ 925,000	\$ 930,000
Charges for Services	30,065	1,000	1,000
Interest Earnings	1,017	1,500	1,500
Other Revenue	-	-	-
Operating Transfers In from Major Roads	1,347,911	1,175,000	1,175,000
Total	<u>\$ 2,328,278</u>	<u>\$ 2,102,500</u>	<u>\$ 2,107,500</u>
EXPENDITURES			
Routine Maintenance	\$ 994,883	\$ 1,052,000	\$ 981,000
Traffic Services	552,326	550,000	515,000
Winter Maintenance	293,016	465,000	292,500
Other Services	104,127	97,500	97,500
Capital Outlay	452,746	150,000	150,000
Debt Service	73,050	71,300	70,000
Total	<u>\$ 2,470,148</u>	<u>\$ 2,385,800</u>	<u>\$ 2,106,000</u>
Budgeted Net Revenues (Expenditures)	FYE 6/30/12		\$ 1,500
Current Est Operating Surplus (Deficit)	FYE 6/30/11	\$ (283,300)	
Accumulated Available Unappropriated Surplus From Prior Years	FYE 6/30/10	362,628	79,328
Projected Surplus At End Of Budget Year		\$ 79,328	\$ 80,828

CITY OF TAYLOR

		2009-10	2010-11	PROPOSED
		ACTUAL	PROJECTED	2011-12
				BUDGET
211 TAYLOR BUILDING AUTHORITY FUND				
REVENUE				
Property Taxes		\$ -	\$ -	\$ 3,240,000
Total		\$ -	\$ -	\$ 3,240,000
EXPENDITURES				
Personal Services		\$ -	\$ -	\$ 156,300
Employee Benefits		-	-	122,000
Supplies		-	-	1,900
Other Services		-	-	893,493
Capital Outlay		-	-	-
Debt Service		-	-	2,066,307
Total		\$ -	\$ -	\$ 3,240,000
Budgeted Net Revenues (Expenditures)	FYE 6/30/12			\$ -
Restricted Fund Balance Transferred From General Fund	FYE 6/30/12			706,003
Current Est Operating Surplus (Deficit)	FYE 6/30/11	\$ -		
Accumulated Available Unappropriated Surplus From Prior Years	FYE 6/30/10		-	-
Projected Surplus At End Of Budget Year		\$ -	\$ -	\$ 706,003

CITY OF TAYLOR

	2009-10 ACTUAL	2010-11 PROJECTED	PROPOSED 2011-12 BUDGET
226 ACT 179 FUND			
REVENUE			
Property Taxes	\$ -	\$ -	\$ 4,300,000
Charges for Services			668,000
Total	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 4,968,000</u>
EXPENDITURES			
Animal Shelter			
Personal Services	\$ -	\$ -	\$ 128,400
Employee Benefits	-		110,000
Supplies	-		15,000
Other Services	-		53,200
	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 306,600</u>
Garbage/Rubbish/Solid Waste			
Personal Services	\$ -	\$ -	\$ 487,300
Employee Benefits	-		320,800
Supplies	-		235,100
Other Services	-		3,021,200
Capital Outlay	-		597,000
	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 4,661,400</u>
Total	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 4,968,000</u>
Budgeted Net Revenues (Expenditures)	FYE 6/30/12		\$ -
Restricted Fund Balance Transferred From General Fund	FYE 6/30/12		543,293
Current Est Operating Surplus (Deficit)	FYE 6/30/11	\$ -	
Accumulated Available Unappropriated Surplus From Prior Years	FYE 6/30/10	-	-
Projected Surplus At End Of Budget Year		\$ -	\$ 543,293

CITY OF TAYLOR

		2009-10	2010-11	PROPOSED
		ACTUAL	PROJECTED	2011-12 BUDGET
246 1996 VOTER APPROVED LEVY FUND				
REVENUE				
Tax Levy-Revenue		\$ 1,661,146	\$ 1,678,000	\$ 1,678,000
Interest Earnings		9,437	5,000	5,000
Total		<u>\$ 1,670,583</u>	<u>\$ 1,683,000</u>	<u>\$ 1,683,000</u>
EXPENDITURES				
Other Services		\$ 102,617	\$ 105,950	\$ 78,350
Debt Service		1,545,350	1,577,050	1,604,650
Total		<u>\$ 1,647,967</u>	<u>\$ 1,683,000</u>	<u>\$ 1,683,000</u>
Budgeted Net Revenues (Expenditures)	FYE 6/30/12		\$	-
Current Est Operating Surplus (Deficit)	FYE 6/30/11	\$	-	
Accumulated Available Unappropriated Surplus From Prior Years	FYE 6/30/10		1,870,198	1,870,198
Projected Surplus At End Of Budget Year		\$	1,870,198	\$ 1,870,198

CITY OF TAYLOR

	2009-10 ACTUAL	2010-11 PROJECTED	PROPOSED 2011-12 BUDGET
249 BUILDING DEPARTMENT FUND			
REVENUE			
Licenses & Permits	\$ 1,317,278	\$ 1,247,500	\$ 1,025,200
Interest Earnings	1,491	500	700
Total	<u>\$ 1,318,769</u>	<u>\$ 1,248,000</u>	<u>\$ 1,025,900</u>
EXPENDITURES			
Personal Services	\$ 489,130	\$ 381,500	\$ 82,600
Fringe Benefits	263,241	294,500	150,600
Supplies	4,327	4,100	2,300
Other Services	562,071	567,900	790,400
Total	<u>\$ 1,318,769</u>	<u>\$ 1,248,000</u>	<u>\$ 1,025,900</u>
Budgeted Net Revenues (Expenditures)	FYE 6/30/12		\$ -
Current Est Operating Surplus (Deficit)	FYE 6/30/11	\$ -	
Accumulated Available Unappropriated Surplus From Prior Years	FYE 6/30/10	-	-
Projected Surplus At End Of Budget Year		\$ -	\$ -

CITY OF TAYLOR

	2009-10 ACTUAL	2010-11 PROJECTED	PROPOSED 2011-12 BUDGET
250 STATE FORFEITURE FUND			
REVENUE			
Interest Earnings	\$ 3,612	\$ 2,000	\$ 1,000
Other Revenue - State Forfeiture	329,422	200,000	200,000
Total	<u>\$ 333,034</u>	<u>\$ 202,000</u>	<u>\$ 201,000</u>
EXPENDITURES			
Capital Outlay	\$ 45,825	\$ 202,000	\$ 201,000
	-	-	-
Total	<u>\$ 45,825</u>	<u>\$ 202,000</u>	<u>\$ 201,000</u>
Budgeted Net Revenues (Expenditures)	FYE 6/30/12		\$ -
Current Est Operating Surplus (Deficit)	FYE 6/30/11	\$ -	
Accumulated Available Unappropriated Surplus From Prior Years	FYE 6/30/10	780,987	780,987
Projected Surplus At End Of Budget Year		\$ 780,987	\$ 780,987

CITY OF TAYLOR

	2009-10 ACTUAL	2010-11 PROJECTED	PROPOSED 2011-12 BUDGET
251 DARE/GREAT FUND			
REVENUE			
Interest Earnings	\$ 296	\$ 100	\$ -
DARE/GREAT Revenue	6,021	4,900	5,000
Total	<u>\$ 6,317</u>	<u>\$ 5,000</u>	<u>\$ 5,000</u>
EXPENDITURES			
Misc - DARE/GREAT Expenses	\$ 6,317	\$ 5,000	\$ 5,000
Total	<u>\$ 6,317</u>	<u>\$ 5,000</u>	<u>\$ 5,000</u>
Budgeted Net Revenues (Expenditures)	FYE 6/30/12		\$ -
Current Est Operating Surplus (Deficit)	FYE 6/30/11	\$ -	
Accumulated Available Unappropriated Surplus From Prior Years	FYE 6/30/10	-	-
Projected Surplus At End Of Budget Year		\$ -	\$ -

CITY OF TAYLOR

	2009-10 ACTUAL	2010-11 PROJECTED	PROPOSED 2011-12 BUDGET
253 TREASURY FEDERAL FORFEITURE			
REVENUE			
Interest Earnings	\$ 600	\$ 700	\$ 500
Other Revenue - Treasury Federal Revenue	193,517	90,000	60,000
Total	<u>\$ 194,117</u>	<u>\$ 90,700</u>	<u>\$ 60,500</u>
EXPENDITURES			
Capital Outlay	\$ 66,091	\$ 90,700	\$ 60,500
Total	<u>\$ 66,091</u>	<u>\$ 90,700</u>	<u>\$ 60,500</u>
Budgeted Net Revenues (Expenditures)	FYE 6/30/12		\$ -
Current Est Operating Surplus (Deficit)	FYE 6/30/11	\$ -	
Accumulated Available Unappropriated Surplus From Prior Years	FYE 6/30/10	224,691	224,691
Projected Surplus At End Of Budget Year		\$ 224,691	\$ 224,691

CITY OF TAYLOR

	2009-10 ACTUAL	2010-11 PROJECTED	PROPOSED 2011-12 BUDGET
254 JUSTICE FEDERAL FORFEITURE			
REVENUE			
Interest Earnings	\$ 8,482	\$ 4,000	\$ 2,000
Other Revenue - Justice Federal Revenue	512,816	186,000	198,000
Total	<u>\$ 521,298</u>	<u>\$ 190,000</u>	<u>\$ 200,000</u>
EXPENDITURES			
Capital Outlay	\$ 174,508	\$ 500,000	\$ 200,000
Total	<u>\$ 174,508</u>	<u>\$ 500,000</u>	<u>\$ 200,000</u>
Budgeted Net Revenues (Expenditures)	FYE 6/30/12		\$ -
Current Est Operating Surplus (Deficit)	FYE 6/30/11	\$ (310,000)	
Accumulated Available Unappropriated Surplus From Prior Years	FYE 6/30/10	1,966,693	1,656,693
Projected Surplus At End Of Budget Year		\$ 1,656,693	\$ 1,656,693

CITY OF TAYLOR

	2009-10 ACTUAL	2010-11 PROJECTED	PROPOSED 2011-12 BUDGET
255 STATE OWI FUND			
REVENUE			
Interest Earnings	\$ 188	\$ 100	\$ 100
State OWI Revenue	7,958	2,600	2,000
Total	<u>\$ 8,146</u>	<u>\$ 2,700</u>	<u>\$ 2,100</u>
EXPENDITURES			
Forfeiture Expense - OWI	\$ -	\$ 2,700	\$ 2,100
Total	<u>\$ -</u>	<u>\$ 2,700</u>	<u>\$ 2,100</u>
Budgeted Net Revenues (Expenditures)	FYE 6/30/12		\$ -
Current Est Operating Surplus (Deficit)	FYE 6/30/11	\$ -	
Accumulated Available Unappropriated Surplus From Prior Years	FYE 6/30/10	43,195	43,195
Projected Surplus At End Of Budget Year		\$ 43,195	\$ 43,195

CITY OF TAYLOR

	2009-10 ACTUAL	2010-11 PROJECTED	PROPOSED 2011-12 BUDGET
275 Neighborhood Stabilization Program (NSP)			
REVENUE			
Federal Grant	\$ 546,070	\$ 1,189,900	\$ 497,562
Program Income	663,923	903,000	215,038
Total	<u>\$ 1,209,993</u>	<u>\$ 2,092,900</u>	<u>\$ 712,600</u>
EXPENDITURES			
Other Services	\$ 1,185,609	\$ 2,072,900	\$ 692,600
Capital Outlay	24,385	20,000	20,000
Total	<u>\$ 1,209,994</u>	<u>\$ 2,092,900</u>	<u>\$ 712,600</u>
Budgeted Net Revenues (Expenditures)	FYE 6/30/12		\$ -
Current Est Operating Surplus (Deficit)	FYE 6/30/11	\$ -	
Accumulated Available Unappropriated Surplus From Prior Years	FYE 6/30/10	\$ -	\$ -
Projected Surplus At End Of Budget Year		\$ -	\$ -

CITY OF TAYLOR

		2009-10	2010-11	PROPOSED
		ACTUAL	PROJECTED	2011-12
				BUDGET
276 EECBG Fund				
REVENUE				
Federal Grant		\$ -	\$ 596,000	\$ -
	Total	\$ -	\$ 596,000	\$ -
EXPENDITURES				
Other Services		\$ -	\$ 73,300	\$ -
Capital Outlay		-	522,700	-
	Total	\$ -	\$ 596,000	\$ -
Budgeted Net Revenues (Expenditures)	FYE 6/30/12			\$ -
Current Est Operating Surplus (Deficit)	FYE 6/30/11	\$	-	
Accumulated Available Unappropriated Surplus From Prior Years	FYE 6/30/10	\$	-	\$ -
Projected Surplus At End Of Budget Year		\$	-	\$ -

CITY OF TAYLOR

	2009-10 ACTUAL	2010-11 PROJECTED	PROPOSED 2011-12 BUDGET
495 TAX INCREMENT FINANCE AUTHORITY			
REVENUE			
Tax Levy-Revenue	\$ 12,073,250	\$ 7,900,000	\$ 5,200,000
Interest/Rent Revenue	44,224	30,000	30,000
Total	<u>\$ 12,117,474</u>	<u>\$ 7,930,000</u>	<u>\$ 5,230,000</u>
EXPENDITURES			
Supplies	\$ 4,247	\$ 5,000	\$ 5,000
Combined District Projects:			
Other Services	3,130,935	1,909,000	1,390,178
Capital Outlay	3,570,646	747,050	20,000
Debt service	6,482,097	6,404,128	3,768,822
Operating Transfer Out	117,474	57,000	46,000
Total	<u>\$ 13,305,399</u>	<u>\$ 9,122,178</u>	<u>\$ 5,230,000</u>
Budgeted Net Revenues(Expenditures)	FYE 6/30/12		\$ -
Current Est Operating Surplus(Deficit)	FYE 6/30/11	\$ (1,192,178)	
Accumulated Available Unappropriated Surplus From Prior Years	FYE 6/30/10	4,235,516	3,043,338
Projected Surplus At End Of Budget Year		\$ 3,043,338	\$ 3,043,338

CITY OF TAYLOR

	2009-10 ACTUAL	2010-11 PROJECTED	PROPOSED 2011-12 BUDGET
496 BROWNFIELD REDEVELOPMENT AUTHORITY			
REVENUE			
Tax Levy-Revenue	\$ 716,800	\$ 513,250	\$ 401,530
Charges for Services	5,000	-	-
Interest & Rents	8,360	3,635	3,500
Operating Transfers In	286,658	307,000	211,000
Total	<u>\$ 1,016,818</u>	<u>\$ 823,885</u>	<u>\$ 616,030</u>
EXPENDITURES			
Other Services	\$ 131,086	\$ -	\$ -
Capital Outlay	636,154	262,479	156,795
Debt Service	253,706	254,031	259,035
Operating Transfer Out - 2005 BRDA Debt	232,901	307,375	218,250
Total	<u>\$ 1,253,847</u>	<u>\$ 823,885</u>	<u>\$ 634,080</u>
Budgeted Net Revenues(Expenditures)	FYE 6/30/12		\$ (18,050)
Current Est Operating Surplus(Deficit)	FYE 6/30/11	\$ -	
Accumulated Available Unappropriated Surplus From Prior Years	FYE 6/30/10	1,092,980	1,092,980
Projected Surplus At End Of Budget Year		\$ 1,092,980	\$ 1,074,930

CITY OF TAYLOR

	2009-10 ACTUAL	2010-11 PROJECTED	PROPOSED 2011-12 BUDGET
497 DOWNTOWN DEVELOPMENT AUTHORITY			
REVENUE			
Tax Levy - Revenue	\$ 838,126	\$ 572,000	\$ 500,000
Interest Earnings	2,402	1,000	1,250
Land Sales	-	30,400	-
Total	<u>\$ 840,528</u>	<u>\$ 603,400</u>	<u>\$ 501,250</u>
EXPENDITURES			
Other Services	\$ 60,677	\$ 69,200	\$ 69,000
Capital Outlay	159,820	-	-
Debt Service	416,041	265,300	267,250
Operating Transfer Out - BRDA Interlocal Agreement	169,184	250,000	165,000
Total	<u>\$ 805,722</u>	<u>\$ 584,500</u>	<u>\$ 501,250</u>
Budgeted Net Revenues(Expenditures)	FYE 6/30/12		\$ -
Current Est Operating Surplus(Deficit)	FYE 6/30/11	\$ 18,900	
Accumulated Available Unappropriated Surplus From Prior Years	FYE 6/30/10	363,144	382,044
Projected Surplus At End Of Budget Year		\$ 382,044	\$ 382,044

CITY OF TAYLOR

	2009-10 ACTUAL	2010-11 PROJECTED	PROPOSED 2011-12 BUDGET
498 LOCAL DEVELOPMENT FINANCE AUTHORITY			
REVENUE			
Tax Levy-Revenue	\$ 67,312	\$ 75,000	\$ 70,000
Interest Earnings	1,983	1,000	1,000
Total	<u>\$ 69,295</u>	<u>\$ 76,000</u>	<u>\$ 71,000</u>
EXPENDITURES			
Other Services	\$ -	\$ 76,000	\$ 71,000
Total	<u>\$ -</u>	<u>\$ 76,000</u>	<u>\$ 71,000</u>
Budgeted Net Revenues(Expenditures)	FYE 6/30/12		\$ -
Current Est Operating Surplus(Deficit)	FYE 6/30/11	\$ -	
Accumulated Available Unappropriated Surplus From Prior Years	FYE 6/30/10	430,217	430,217
Projected Surplus At End Of Budget Year		\$ 430,217	\$ 430,217

CITY OF TAYLOR

	2009-10 ACTUAL	2010-11 PROJECTED	PROPOSED 2011-12 BUDGET
584 TAYLOR GOLF COURSES			
REVENUE			
Charges to Other Funds - Reimbursement from TIFA	\$ 425,000	\$ -	\$ -
Charges for Services	3,416,530	3,389,300	3,827,000
Interest & Rent	41,394	41,450	41,500
Non-Exchange Contributed Capital	413,907	-	-
Total	<u>\$ 4,296,831</u>	<u>\$ 3,430,750</u>	<u>\$ 3,868,500</u>
EXPENDITURES			
Personal Services	\$ 1,258,967	\$ 947,000	\$ 975,000
Fringe Benefits	784,234	611,500	503,600
Supplies	832,970	778,300	842,700
Other Services	888,987	973,900	942,900
Capital Outlay	1,711	2,900	2,500
Debt Service	3,704	66,000	105,400
Operating Transfer Out	235,000	-	-
Depreciation Expense	879,898	890,000	890,000
Total	<u>\$ 4,885,471</u>	<u>\$ 4,269,600</u>	<u>\$ 4,262,100</u>

Total net assets at June 30, 2010 were \$12,137,570.

CITY OF TAYLOR

	2009-10 ACTUAL	2010-11 PROJECTED	PROPOSED 2011-12 BUDGET
590 SEWAGE DISPOSAL SYSTEM			
REVENUE			
EPA Tax Levy Revenue	\$ 4,233,980	\$ 5,441,300	\$ 5,263,000
Charges for services	6,442,966	6,422,500	6,657,500
Interest & Rent revenue	57,490	15,000	15,000
Other revenue	309,505	1,850	-
Total revenue	<u>\$ 11,043,941</u>	<u>\$ 11,880,650</u>	<u>\$ 11,935,500</u>
Expenses:			
Operations Division	\$ 8,353,849	\$ 11,880,650	\$ 11,935,500
Total Expenses	<u>8,353,849</u>	<u>11,880,650</u>	<u>11,935,500</u>
Excess revenue over/(under) expenses	<u>\$ 2,690,092</u>	<u>\$ -</u>	<u>\$ -</u>

The unrestricted net assets at June 30, 2010 were \$6,464,514.

CITY OF TAYLOR

	2009-10 ACTUAL	2010-11 PROJECTED	PROPOSED 2011-12 BUDGET
591 WATER SUPPLY SYSTEM			
Revenue:			
Charges for Services	\$ 7,573,277	\$ 7,413,000	\$ 7,868,360
Interest Earnings	29,899	8,500	8,500
Other revenue	4,099	6,200	6,200
Operating Transfers In - Administrative Fee	678,750	678,750	678,750
Total revenue	<u>\$ 8,286,025</u>	<u>\$ 8,106,450</u>	<u>\$ 8,561,810</u>
Expenses:			
Billing Division	\$ 376,851	\$ 389,150	\$ 304,310
Administrative Division	1,164,633	997,458	1,282,800
Transmission & Distribution Division	4,948,307	5,171,410	5,248,600
Customer Services Division	958,199	877,000	770,800
Retiree Fringe Benefits	866,908	914,200	955,300
Total Expenses	<u>8,314,898</u>	<u>8,349,218</u>	<u>8,561,810</u>
Excess revenue over/(under) expenses	<u>\$ (28,873)</u>	<u>\$ (242,768)</u>	<u>\$ -</u>

Unrestricted net assets at June 30, 2010 were \$4,369,768.

CITY OF TAYLOR

	2009-10 ACTUAL	2010-11 PROJECTED	PROPOSED 2011-12 BUDGET
595 ECORSE CREEK USER CHARGE SYSTEM			
Revenue:			
Charges for services	\$ 434,737	\$ 540,200	\$ 540,200
Interest Earnings	1,927	2,300	2,300
Total revenue	<u>\$ 436,664</u>	<u>\$ 542,500</u>	<u>\$ 542,500</u>
Expenses:			
Operations Division	\$ 221,124	\$ 942,500	\$ 542,500
Total expenses	<u>221,124</u>	<u>942,500</u>	<u>542,500</u>
Excess revenue over/(under) expenses	<u>\$ 215,540</u>	<u>\$ (400,000)</u>	<u>\$ -</u>

The unrestricted net assets at June 30, 2010 were \$984,600.

CITY OF TAYLOR, MICHIGAN
2011/2012 BUDGET
SUPPLEMENTAL INFORMATION
DEBT SUMMARY

DEBT SUMMARY		MATURITY DATE	TOTAL O/S PRINCIPAL AT 6/30/11	FY 2012 PRINCIPAL	FY 2012 INTEREST	FY 2012 TOTAL P & I
Fund	GENERAL OBLIGATIONS					
	Ambulance Lease	2/25/2013	133,332	65,237	5,840	71,077
	Pitney Bowes Mailing Machine	7/1/2011	-			
	Total of Fund 101		133,332	65,237	5,840	71,077
226	2011 Installment Purchase Contract Trash Totes	3/1/2021	1,880,000	158,000	71,404	229,404
	2011 Installment Purchase Contract Trash Trucks	3/1/2018	1,232,000	155,000	53,268	208,268
	Total of Fund 226		3,112,000	313,000	124,672	437,672
203	Road Storm Sewer Series 2004 (\$800,000)	6/1/2019	465,000	50,000	19,425	69,425
	Total of Fund 203		465,000	50,000	19,425	69,425
246	City of Taylor LTGO, Series 2005 - (\$14,795,000)	9/1/2016	8,685,000	1,200,000	404,250	1,604,250
	Total of Fund 246		8,685,000	1,200,000	404,250	1,604,250
303	DMA E-911	1/3/2011	-			
	Total of Fund 303		-	-	-	-
325	Series 2008 - Michigan Transportation (\$3,075,000)	3/1/2019	2,345,000	255,000	98,500	353,500
	Total of Fund 425		2,345,000	255,000	98,500	353,500
833	2003 Public Facilities Bonds TBA (\$13,750,000)	10/1/2023	9,945,000	605,000	401,015	1,006,015
833	2004 Public Facilities Bonds TBA (\$1,250,000)	10/1/2023	950,000	55,000	37,468	92,468
833	Series 2005 Building Authority (\$5,315,000)	12/1/2016	3,401,600	-	170,080	170,080
833	Series 2000 Building Authority split 64 %	3/1/2013	1,465,000	710,000	87,744	797,744
	Total of Fund 833		15,761,600	1,370,000	696,307	2,066,307
	Total Principal and Interest		30,501,932	3,253,237	1,348,993	4,602,230

DEBT SUMMARY		TOTAL				
Fund		MATURITY DATE	O/S PRINCIPAL AT 6/30/11	FY 2012 PRINCIPAL	FY 2012 INTEREST	FY 2012 TOTAL P & I
ENTERPRISE FUND						
584	Golf Cart Leases (\$191,368.35 LTGC)	3/1/2014	134,737	47,106	5,031	52,138
584	Golf Cart Leases (\$195,809.60 TMGC)	3/1/2015	184,244	46,255	7,053	53,309
Total of Fund 584			318,981	93,362	12,085	105,446
590	SRF#2-1999 A Refunding	11/1/2013	495,663	157,245	21,069	178,313
590	SRF#2-1999 B Refunding	11/1/2018	1,995,664	207,439	96,561	304,000
590	SRF#1-Project 5117-02	10/1/2014	78,076	18,813	1,373	20,187
590	SRF#2-Project 5117-03	10/1/2015	777,705	148,224	15,831	164,055
590	SRF#5-Project 5117-15	10/1/2018	4,864,863	561,787	103,139	664,927
590	SRF#6-Project 5117-18,19 & 21	10/1/2017	4,489,138	614,347	94,094	708,441
590	SRF#7-Project 5117-23	10/1/2017	356,213	46,647	7,490	54,137
590	SRF#9-Project 5117-24	10/1/2020	13,622,434	1,228,425	292,685	1,521,110
590	SRF#9-Project 5117-31	10/1/2018	321,986	36,904	6,830	43,733
590	SRF#10-Project 5117-25	10/1/2020	3,877,365	349,294	83,311	432,605
590	SRF#10-Project 5117-32	10/1/2019	1,247,273	126,911	26,636	153,547
590	SRF#11-Project 5117-20	10/1/2020	2,873,837	254,886	68,660	323,546
590	SRF#13-Project 5117-01	4/1/2020	9,775	1,122	244	1,367
590	SRF#14-Project 5117-34	4/1/2021	536,166	47,889	13,404	61,293
590	SRF#1-Project 5117-10	10/1/2014	100,000	25,000	1,750	26,750
590	SRF#9-Project 5117-30	4/1/2018	2,295,000	305,000	51,638	356,638
590	Downriver Sewage Disposal Completion Bonds 2007B	12/1/2027	4,320,724	166,298	213,973	380,271
Sub-total*			42,261,882	4,296,231	1,098,687	5,394,918
590	Sewer Bonds Series 2004 (\$250,000)	6/1/2019	145,000	15,000	6,065	21,065
590	2005 SRF Project 5217-01 (Primary Tank)	10/1/2026	711,784	39,646	11,244	50,890
590	Downriver Sewage Disposal Revenue Bonds Series 2007D	5/1/2028	716,394	28,582	33,110	61,692
590	Downriver Sewage Disposal Revenue Bonds Series 2008A					
590	CWRF Project 5217-02	10/1/2029	792,920	33,192	18,685	51,877
590	Downriver Sewage Disposal Revenue Bonds Series 2008B					
590	CWRF Project 5217-03	10/1/2030	2,060,670	80,214	46,582	126,796
590	Downriver Sewage Disposal Revenue Bonds Series 2008C					
590	CWRF Project 5217-04	10/1/2030	2,146,416	89,434	50,438	139,872
590	Downriver Sewage Disposal Revenue Bonds Series 2008D					
590	CWRF Project 5217-05	10/1/2029	734,834	33,192	18,371	51,563
Total of Fund 590			49,569,900	4,615,491	1,283,183	5,898,674
591	Water Bonds Series 2004 (\$1,550,000)	6/1/2019	945,000	100,000	39,500	139,500
Total of Fund 591			945,000	100,000	39,500	139,500
595	ECPAD 1 Series 2009A CWRF #5349-01		922,131	38,712	23,053	61,766
Total of Fund 595			922,131	38,712	23,053	61,766
Total Principal and Interest			51,756,012	4,847,565	1,357,821	6,205,386
* Payable from EPA tax levy millage levied on 12/1 tax roll						

DEBT SUMMARY		MATURITY DATE	TOTAL O/S PRINCIPAL AT 6/30/11	FY 2012 PRINCIPAL	FY 2012 INTEREST	FY 2012 TOTAL P & I
Fund	REVENUE BONDS - COMPONENT UNITS					
371	Series 2005A - Brownfield Authority (\$11,080,000)	5/1/2034	10,855,000	135,000	518,161	653,161
371	Series 2005B - Brownfield Authority (\$3,080,000)	5/1/2031	2,865,000	120,000	143,293	263,293
	Total of Fund 371		13,720,000	255,000	661,454	916,454
495	Series 2000-A Note #B-98-MC-26-0015 HUD	8/1/2012	300,000	120,000	18,265	138,265
495	2001 TIFA Bonds (\$36,000,000)	5/1/2021	25,155,000	1,765,000	1,318,225	3,083,225
	Total of Fund 495		25,455,000	1,885,000	1,336,490	3,221,490
496	Series 2006 - BRDA (\$985,000) - Walmart	3/1/2025	820,000	40,000	48,470	88,470
496	Series 2006 - BRDA (\$200,000) - Midtown Condos	3/1/2028	175,000	5,000	10,420	15,420
496	Series 2006 - BRDA (\$1,915,000) - Chelsea Park Apts	3/1/2028	1,680,000	55,000	99,770	154,770
	Total of Fund 496		2,675,000	100,000	158,660	258,660
497	DDA Series 2002 \$2,500,000	2/1/2017	1,385,000	205,000	62,204	267,204
	Total of Fund 497		1,385,000	205,000	62,204	267,204
833	Sportsplex Allocation of 2000 TBA Bonds split 36%**	3/1/2013	820,000	400,000	49,356	449,356
833	Series 2005 Building Authority (\$5,315,000) split 36%**	12/1/2016	1,913,400	-	95,670	95,670
	Total of Fund 833		2,733,400	400,000	145,026	545,026
	Total Principal and Interest		45,968,400	2,845,000	2,363,834	5,208,834